In this era of rapid change, new technologies, new models, and new formats emerge in an endless stream. If an enterprise wants to maintain its competitiveness, and enter oversea market, it must constantly adjust its strategic layout, optimise its business model, and establish a management system.

Designed by HKU Business School, this programme provides high-quality business management and entrepreneurial management knowledge to innovative and entrepreneurial talents, helping them consolidate business model, establish oversea enterprise system and improve strategic thinking.

The curriculum will be taught by professors and entrepreneurship mentors. A dual solution combining academic and industry will be proposed to solve the staged problems on the road to entrepreneurship.

**HKU-Cyberport**

**Regional Expansion Strategy Training Programme**

23 June 2023
29 June 2023

HKU Business School
Cyberport Campus

HK$18,000
(Discounts available*)

* Early bird discount (register before 15 April 2023) - 10% off; Group discount (at least 3 participants from the same organisation) - 15% off; HKU alumni/staff discount - 20% off. Provision of the discount(s) is subject to the terms and conditions set by the co-organisers.
**Programme Structure**

**Module 1: Law and Ethics**
Examples and mini-cases that highlight key areas of awareness for start-ups:
- Corporate structures
- Protecting IP
- Navigating regulations
- Reputational risk

**Module 2: Oversea Branding**
- What is branding and why it matters?
- Values of branding – cases of recent M&A
- Understanding of disruptive brands – Uber, WeWork, Airbnb
- Characteristics of enduring brands
- Brand expansion to overseas market – implications of cultural factors
- The modern customer journey
- Telling your brand story in the digital age
- Engaging your stakeholders about your brand idea – investors, media, clients, end-users
- Key principles of branding
- Major pitfall in brand-building, especially among new start-ups

**Module 3: Foreign Market Entry**
- The global business environments (i.e., political, economic, and cultural environments)
- Foreign market entry strategy
- Timing of foreign market entry
- Entry mode choice
- The organization and control of foreign affiliates
- The success and failure of foreign operations

**Module 4: Oversea Expansion**
- Reasons of overseas expansion
- Expansion to a single country vs. multiple countries
- Identify our competitive advantages in overseas market: branding, product, technology, people, etc.
- Local market knowhow and expertise in foreign country
- Policy and support by overseas government and quasi-government organizations
- Sales, channel and marketing management: directly owned or outsourcing to partners
- Understand the importance of cross-cultural management
- Market penetration planning and milestones
- Company structure, management team and advisory board
- Investor and fund-raising strategy
- Case sharing in Japan market expansion

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**Enquiries**
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